

# SAC Chairman's Welcome



## Marzel Neckien

*President, W Machine Works  
Chair, Supplier Advisory Council, SEA*

Marzel has more than a dozen years experience in Aerospace and Defense manufacturing. Marzel's lean journey began 5 years ago and his pursuit for perfection continues today, with an emphasis on process maturity. He attended Cal State University, Northridge where he obtained a BS in Finance and an MBA.





**SAC Chairman  
Welcome**

**Marzel Neckien**  
President - W Machine Works  
Chairman - Supplier Excellence  
Alliance

# Operating Lean

- How Do You Use Lean?
  - Tactic?
  - Cost Reduction?
  - Lead Time Reduction?

# Operating Lean

- It's a Business Strategy
- It's a Culture Change
- It Will Grow Your Business
- It Takes Discipline
- It Needs To Be Company Wide

# Operating Lean

- Our Company Values Support Lean:
  - Accountable
  - Determination
  - Innovative
  - Proactive
  - Collaborate
  - Customer Focused

# Operating Lean

- What Are You Measuring?
  - Metrics Send a Message To Employees
  - Metrics Modify Behavior
  - What Gets Measured Gets Improved

# Operating Lean

- Questions Everyone Should Know The Answer To:
  - What Are You Expected To Do?
  - What Productivity Are You Expected To Achieve?
  - How Do You Move Your Measurement?

# Operating Lean

- Focus Then: Results Only
- Focus Now: Process First Results Second
- Are The Results Repeatable?



# Operating Lean

- 3.1.1 Kaizen Process
- 3.1.2 6S Visual Workplace Process
- 3.1.3 Quick Changeover/SMED Process
- 3.2.1 Material Management Process
- 3.2.2 Production Planning Process
- 3.2.3 Development Process

# Operating Lean

Thank You

Marzel Neckien

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